SIERRA LEONE CIVIL AVIATION AUTHORITY

ADVISORY CIRCULAR

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Human Factors Principles for Air Navigation Services

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Director General

Sierra Leone Civil Aviation Authority

1.   **GENERAL**

The Sierra Leone Civil Aviation Authority's Advisory Circulars contains information about standards, practices and procedures that the Authority has found to be an Acceptable Means of Compliance (AMC) with the associated Regulations.

An AMC is not intended to be the only means of compliance with a Regulation, and consideration will be given to other methods of compliance that may be presented to the Authority

Information considered directive in nature is described in this AC in terms such as "shall" and "must", indicating the actions are mandatory. Guidance information is described in terms such as "should" and "may" indicating the actions are desirable or permissive, but not mandatory

1.1   Purpose

This Circular is meant to provide guidelines to the ANSP in adopting policies and procedures on human factors principles in the provision of Air traffic Services mainly:-

(a) Provide human factors standards and guidelines for systems
(b) Maximize human system performance
(c) Reduce human error in air traffic operations
(d) Identify new ways to select ATC system personnel.

The goal of the Human Factors principle and development program in Air Traffic is to maximize human performance and effectiveness in the Air Navigation System

1.2   Applicability

This AC is applicable to Air navigation Service providers in Sierra Leone.

1.3   Description of Changes

This AC is the first to be issued on this subject

1.4   References

(a) ICAO Doc 4444 PANS - ATM
(b) ICAO Doc 9758 Human Factor Guidelines for Air Traffic Management Systems
(c) ICAO Doc 9683 Human Factors Training Manual

1.5   Cancelled Documents

Not Applicable

2.   **BACKGROUND**

The overall safety and efficiency of the civil aviation system depends on human operators as the ultimate integrators of the numerous system elements. This dependence is unlikely to decrease, and may even increase in unanticipated ways, as additional advanced technology is implemented. To a greater extent, understanding and accounting for the role of humans, including their positive

and negative contributions, will be important to maintaining and improving safety while improving efficiency.

3. GUIDANCE AND PROCEDURES

3.1 General

3.1.1 The human factors concern the interaction between:

(a) People and people
(b) People and equipment
(c) People and environment
(d) People and procedures

3.2 Three key concepts are involved in human factors understanding and eventual implementation. These are; Human-centered Automation, Situational Awareness and Error Management.

3.2.1 Human-Centered Automation

3.2.1.1 Automated aids can be designed from a technology-centered perspective or from a human-centered perspective. A technology-centered approach automates whatever functions it is possible to automate and leaves the human to do the rest. This places the operator in the role of custodian to the automation; the human becomes responsible for the "care and feeding" of the computer. In contrast, a human centered approach provides the operator with automated assistance that saves time and effort; the operator's task performance is supported, not managed, by computing machinery.

3.2.2 Situational Awareness

3.2.2.1 Situational awareness can be defined as the perception of the elements in the environment within a volume of time and space, the comprehension of their meaning, and the projection of their status in the near future. Thus, the most important Human Factors issue in regards to human-technology interface is the ability of the human operator to maintain situational/system awareness. It is an established fact that human-technology interfaces have not always been intuitive. Non-intuitive, 'opaque' interfaces lead to operational complexity which often forces the operator to allocate increased attention to maintain an adequate mental model of the situation/system status. This becomes the breeding grounds for loss of situational awareness, decreased system performance and eventually human error and safety breakdowns.

3.2.2.2 Elements of Situational Awareness

The elements listed below are highly dynamic and present subtle to large changes that may occur at short notice, and that can or will influence how an employee works or performs at any particular moment. How these changes interact with an employee's SA may only be recognized after having gained considerable experience in general, and at a specific location in particular:

(a) Personal factors
(b) Weather
(c) Airport infrastructure

(d) Individual differences

(e) Traffic

(f) Operators and pilots

(g) Environment

(h) Navigational aids

(i) Aircraft performance

(j) Equipment

(k) Adjacent units.

3.2.3   Error Management

It has always been considered that human error was an individual trait that could be prevented by the right training, attitudes or by automating as many human tasks as possible. However this has not been able to eliminate error. The aviation industry thus shifted its focus from eliminating error to preventing and managing error. Human error is recognized as an inevitable component of human performance. Complex socio-technological systems therefore should take this into account by design. The concepts of error tolerance and error resistance in technology design best exemplify this new focus. The following are some of the causes of error:-

(a) Lack of Communication

(b) Lack of Knowledge

(c) Complacency

(d) Distraction

(e) Lack of Teamwork

(f) Fatigue

(g) Lack of Resources

(h) Pressure

(i) Lack of Assertiveness

(j) Stress

(k) Lack of Awareness

(l) Norms

3.2.3.1 Error management has two components: error reduction and error containment.

Error reduction comprises measures designed to limit the occurrence of errors.

Since this will never be wholly successful, there is also a need for error containment- measures designed to limit the adverse consequences of the errors that still occur. Error management includes:

(a) Measures to minimize the error liability of the individual or team;

(b)   Measures to reduce the error vulnerability of particular tasks or task elements;

(c)   Measures to discover assess and then eliminate error factors within the workplace;

(d)   Measures to diagnose organizational factors that create error-producing factors within the individual, the team, the task or the workplace;

(e) Measures to enhance error detection;

(f) Measures to increase the error tolerance of the workplace or system;

(g)   Measures to make latent conditions more visible to those who operate and manage the system.

3.3   The ANSP in developing policies, procedures and guidelines shall take into account human factors principles as described in this circular

3.4   Human Factors Principle for Air Navigation Services and its implementation is a critical safety concern in aviation, the Air Traffic Services provider (ATSP) is required to develop the all necessary manuals so as to put in practice Human Factors Principle for Air traffic Services.

3.5   The ANSP should take the initiative to implement Human Factors Principle in Air Traffic Services for follow-up of activities related to Safety Management Systems.